

## **EQUITY RESEARCH**

Malindo Feedmill Initiating Coverage

### **Hot and Crispy**

**BUY** 

Rp 2,160

Rp 1,440

50%

- Chicken consumption is set to increase driven by rising purchasing power.
- Corn price is expected to decrease as drought in US eases.
- Malindo has positioned to be the beneficiary of the buoyant chicken demand.

Chicken is the main source of protein for the rising Indonesian middle

• We initiate with BUY with target price of Rp2,160 implying 9.6x FY13F P/E.

**Share Performance** 3 M 6 M 12 M 29% Absolute (%) 23% 35% Relative to JCI (%) 11% 30% 52-WK range (Rp) 890 - 1,760

### 330 280 230 180 130 80 4-Jan 4-Apr 4-Jul 4-Oct 4-Jan 4-Apr JCI —

Source: Bloomberg

**MAIN** 

**Target Price** 

Current Price Upside (downside)

**Price Chart** 

Share Data	
Out' shares (m)	1,695
Market Cap (US\$ m)	256.4
6 M avg.daily (US\$)	1,161,872

Shareholder information	
Dragon Amity Ltd, Mauritus	59.10 %
Free float	40.90 %

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class so that we believe, chicken consumption is set to increase further from currently 6 kg/capita to 10kg/capita in the next 3 years when income per capita reach US\$5,465. At the same time, the easing in US drought which translates to declining corn price will alleviate pressure on raw material prices of feedmill producers. Malindo (MAIN), the third largest feedmill and DOC producer is the beneficiary of the rising demand of chicken on the back of its upper hand in the DOC market and expansion in its feedmill capacities. MAIN is also entering higher margin consumer products such as chicken nuggets and sausages. Initiate with BUY with target price of Rp2,160 (DCF), currently the stock is trading at an undemanding valuation of 6.4x FY13F P/E.

Tapping buoyant domestic chicken demand. MAIN has positioned itself as one of the beneficiary of the buoyant domestic demand on the back of: 1) Ability to charge premium for DOC, because they produce better quality DOC. 2) Rising market shares from 5% in 2010 to 7% in 2011. MAIN anticipated this by expanding its feedmill capacity to 1,425k mt by 2013, from 900k mt in 2011. The management expects its market share to reach 9% by 2013. 3) Lastly, MAIN will enter poultry derivative consumer products such as chicken nuggets and sausages equipped with experienced marketing team. We forecast total sales of Rp3.3t in FY12, in which Rp2.2t will come from its feedmill division, Rp726b from its DOC business and another Rp276b from broiler and others.

Drought will ease in the short term. Based on National Drought Mitigation Center forecast, drought in US will likely to ease especially in corn producing areas (corn farms are mostly located in Midwest area) in the next three months. Indonesia chicken feed producers are still relying heavily on imported corn as domestic supply is not enough to meet demand. Due to extreme drought in US, the largest corn producer in the world, corn price soared to its highest level in Jul12. Currently corn is trading at US\$7.6/bushel. We expect this positive outlook will translate to further decline in corn price.

Producers' ability to pass on the increase in raw material price. Despite relying on import, MAIN and other feedmill producers can pass on the increase in raw materials costs to their consumers due to the strong pricing power of feed producers over their customers. The feed industry is basically an oligopolistic industry dominated by three largest companies. Despite corn price increases, MAIN has been able to expands its feedmill margin; for instance, the ASP increased by 13% in 2H12 as corn price increased by 15% in the same period.

Key Financials	2010	2011	2012F	2013F	2014F
Sales (Rp b)	2,037	2,634	3,338	4,116	4,852
EBITDA (Rp b)	289	353	555	648	741
Net profit (Rp b)	180	205	330	383	441
EBITDA margin (%)	14.2%	13.4%	16.6%	15.7%	15.3%
EPS (Rp)	106	121	195	226	260
BVPS (Rp)	152	250	420	588	758
PE (x)	13.6	11.9	7.4	6.4	5.5
PBV (x)	9.5	5.8	3.4	2.5	1.9
EV/EBITDA (x)	9.6	8.4	5.5	4.8	4.3

Source: IndoPremier

### **Undemanding valuations**

Currently, MAIN is trading at 7.4x and 6.4x our FY12-13F P/E, lower than its peers such as JPFA (trading at 11.8x and 9.7x FY12-13 consensus P/E) and CPIN (trading at 15.2x and 13.6x FY12-13 consensus P/E).

	P/E		P/BV		ROE	
	2012F	2013F	2012F	2013F	2012F	2013F
CPIN (Consensus)	15.2	13.6	5.6	4.6	38%	35%
JPFA (Consensus)	11.8	9.7	2.8	2.3	23%	23%
MAIN	7.4	6.4	3.4	2.4	46%	38%

Sources: Bloomberg, IndoPremier

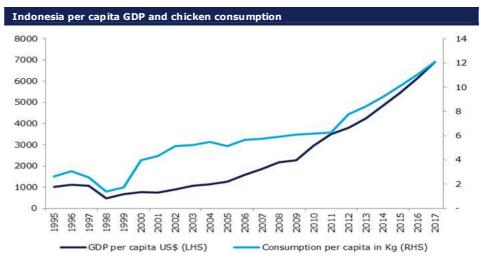
With the attractive valuation, we initiate our coverage in MAIN with BUY rating at Rp2,160. We derive our valuation based on DCF method with terminal growth of 3%, tax rate of 23%, 19% Ke (1.5 beta, 6.5% risk-free rate and 8% risk premium) with 47% equity weight and 11% Kd with 53% debt weight which gives us 13% WACC.

DCF Valuation Rpm	2013F 2014F		2015F	2016F	2017F
	1	2	3	4	5
Operating CF	358,896.07	454,197.14	483,021.51	503,503.83	564,473.70
Capital expenditure	(240,000.00)	(250,000.00)	(171,062.53)	(200,218.33)	(232,442.33)
FCF	118,896.07	204,197.14	311,958.99	303,285.50	332,031.37
Terminal Value					3,359,809.38
Sum of FCF	118,896.07	204,197.14	311,958.99	303,285.50	3,691,840.75
Discount Factor	0.884	0.781	0.690	0.609	0.538
PV of FCF	105,051.42	159,411.10	215,179.49	184,837.23	1,987,994.73
Firm Value	2,652,473.98				
Debt (2012)	805,033.62				
Cash (2012)	206,392.53				
Equity value	3,663,900.13				
Outstanding shares	1695				
Target price (Rp)	2,160				

Source: IndoPremier

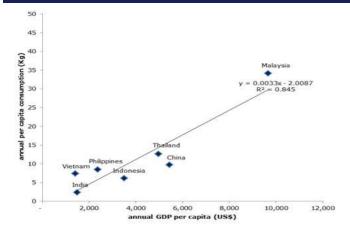
### Indonesians are set to consume more chicken

Indonesia is experiencing an explosion in consumer's purchasing power as disposable income grown 16% FY06-11F CAGR while household consumption grown by only 13% for the same period. At the same time, based on the correlation between chicken consumption and GDP per capita, chicken consumption in Indonesia is set to increase further. Now at GDP/capita of US\$3,500 Indonesians consume 6kg chicken/capita, hence we foresee that chicken consumption will increase to 10kg/capita as GDP per capita is expected to reach US\$5,465 in 2015 (IMF). This is similar to the chicken consumption pattern in other countries such as Thailand (GDP/capita: US\$5,000 and chicken consumption/capita of 12kg) and Malaysia (GDP/capita: US\$9,700 and chicken consumption/capita of 34kg).



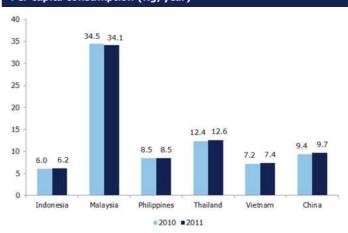
Sources: IMF, IndoPremier, USDA

### Cross-sectional relationship between consumption and GDP



Source: USDA

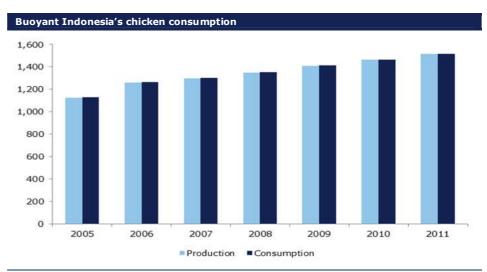
### Per capita consumption (Kg/year)



Sources: USDA, World Bank

### Monetizing buoyant domestic chicken demand

Indonesia is experiencing buoyant chicken demand with domestic consumption is at 100% rate of total domestic chicken production. Moreover, with only three major players in this industry (CPIN, JPFA and MAIN), MAIN has positioned itself as one of the beneficiary.



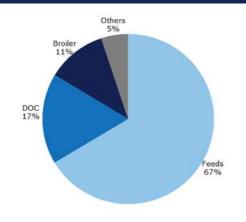
Source: USDA

**Vertical integrated company.** MAIN is a vertically integrated poultry business from feedmill to chicken derivative product. Feedmill, the largest revenue contributor, generated 67% of the total revenue, followed by DOC 17% and broiler 11% in FY11. Capability to produce high quality DOC should attract more sales of feeds; it is because customers use to feed the DOCs with the feed from the same producer. Hence, high quality of DOC, combined with good customer service will boost sales of chicken feeds. Going forwards, MAIN's management expects 2-5% contribution from consumer product in FY13.

### MAIN's main competitive advantage is in their day old chick (DOC) business.

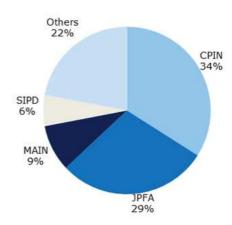
MAIN has been able to sell its DOC at premium (Rp100-200 premium) compared to its peers due to its higher DOC's productivity. As MAIN's DOC grows faster than their peers, it needs less feed and faster harvesting period for farmers. Mortality rate is also crucial for DOC business as recently some local newspaper reported around 20% DOC's mortality rate per kg, MAIN has been able to maintain their DOC's mortality rate at around 5-7%. Currently, MAIN has approximately 9% market share in DOC market.

### MAIN's sales breakdown as per 2011



Source: The Company

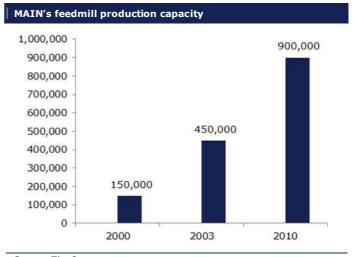
### DOC market share in 2011



Source: The Company

**Expanding feedmills' production capacity.** Indonesia's feedmill production capacity has increased only by 6.2% CAGR from 11m mt in 2007 to 14m mt in 2011; however, MAIN production capacity has increased 9% CAGR from 450k mt in 2003 to 900k mt in 2011. Faster growth in capacity resulted in increase of MAIN's market share of merely 3% in 2007 to 7% in 2011. Nonetheless, MAIN keeps expanding its production capacity and has allocated approximately Rp200b capex for feedmill expansion until 2013. They plan to build 300k mt capacity in Central Java that cost them approximately Rp120band another one in Makassar/Palembang with 225k mt capacity that cost them approximately Rp80b. This will bring MAIN's feedmill production capacity to around 1,425kmt with market share of around 9% by the end of 2013.

### Indonesia's feedmill production capacity (m tons) 16 14 7% 13 12 11 10 5% 8 4% 4% 3.5% 4 2% 2 1% 2011 2007 2008 2009 2010 Capacity in m ton (LHS) MAIN's market share (RHS)



Sources: GPMT, ICN Source: The Company

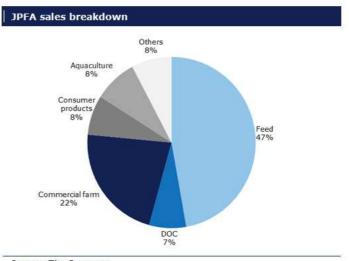
### **MAIN's Cikande Factory**



Source: The Company

Entering high margin consumer product business. In early 4Q12, MAIN will launch its consumer product of chicken nuggets and chicken sausages with a brand name of "Sunny Gold". The company expects to produce around 30-40% utilization of total 9000mt capacity in the first year (2013). Based on our meeting management, management is very confident with this product as the marketing will be backed up by an experienced marketing team that just joined from competitors. Pricing on par with its competitor such as Fiesta product by CPIN and So Good by JPFA, we expect the consumer product will contribute to around 2-5% to MAIN's total revenue next year with 25-30% expected gross margin. Sunny Gold will be channeled to modern supermarkets in Indonesia such as Giant, Hypermart, Carrefour, etc.

## Consumer products 9% DOC 13% Feed 77%



Source: The Company Source: The Company

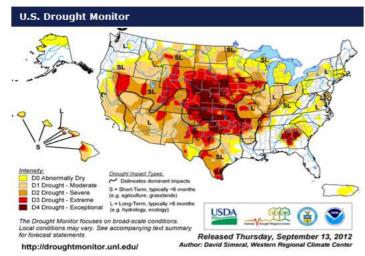
# Sunny Gold Chicken nugget Sunny Gold Sunny Gold

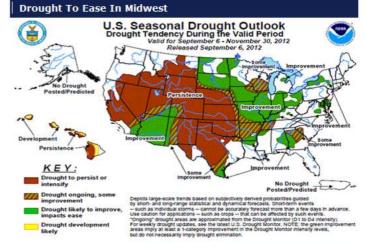
Source: The Company

### Drought will ease in the short term

Poultry stocks are negatively affected by the rising corn price. Corn is the main material to produce chicken feed in which corn accounts for 52% of total raw material composition. All domestic chicken feed producers including MAIN is still relying on imported corn as domestic production is not enough to meet the domestic demand. Due to extreme drought in US, the largest corn producer in the world (>30% of world corn production), corn price soared to its highest level at US\$8.3/bushel or 77% higher than its 3-years average of US\$4.7/bushel in Jul12.

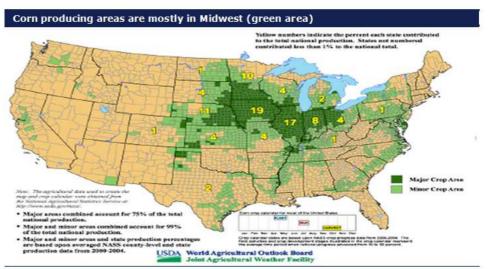
But drought is expected to ease soon, especially in corn producing areas. Based on National Drought Mitigation Center forecast, the drought will likely ease in the next two months especially in the corn producing areas (as indicated by the green color in Midwest area). With the ease in drought, corn price has started to decline from its highest level to currently around US\$7.6/bushel. We expect the positive outlook will translate to further decline in corn price which alleviate pressure on raw material price for feedmill producers.





Source: National Drought Mitigation Center

Source: National Drought Mitigation Center



Source: USDA

### Producers' ability to pass on the increase in raw material price

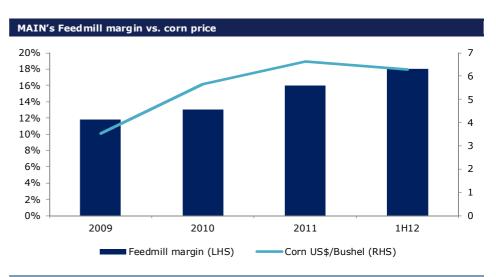
MAIN and other feedmill producers have a strong pricing power supported by the industry structure that is dominated by three largest companies. The raw materials for chicken feed are soft commodities (chicken feed is a composition of com - 52%, soybean meal - 25% and others - 23% such as gluten meal, CPO and rice) that its prices fluctuate in the global market and most feedmill producers are still relying heavily on imports. As the data showed, chicken price increase along with the increase in price of corn and soybean. Historically, MAIN has been able to pass any increase in raw materials as feedmill margin kept expanding despite any adverse movement in corn price.





Sources: Bloomberg, IndoPremier, Trade Ministry

Sources: Bloomberg, IndoPremier, Trade Ministry



Sources: Bloomberg, The Company

### **Financial Analysis**

**Expanding margin.** MAIN and other feedmill producers have enjoyed margin expansion from 16% average in 2006 to 19% average in 2011. We believe the robust demand for chicken meat and feedmill have strengthened the pricing power of the producer. MAIN gross profit margin expanded from 15% in 2007 to 18% in 2011. Before 2011, MAIN's GPM (13%) was lower than JPFA (18%); however in 2011, MAIN achieved GPM of 18% vs. JPFA of 16%.



Source: Companies

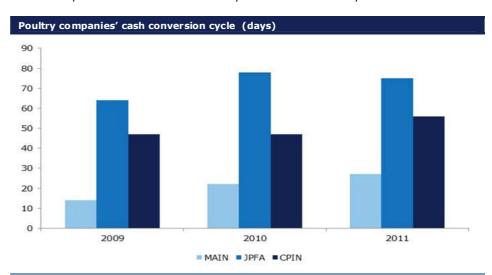
Margin improvement will sustain high. MAIN has been able to leverage its pricing power to achieve 48% ROE higher than its peers. With the growing demand (9% FY08-12F CAGR) and the expanding profitability margin (10.3% Net profit margin FY12Fvs 7.8% in FY11), MAIN has been able to maintain its steady capacity expansion. MAIN's feedmill capacity has been expanding to 1,650k capacity in 2015 compared to 450k in 2010 (30% CAGR FY10-15). Hence, although MAIN's gearing is declining, we view that MAIN can still have room to improve its ROE with the introduction of high margin consumer products.

<b>Dupont Analysis</b>	JPFA		СР	PIN	MAIN		
	2010	2011	2010	2011	2010	2011	
Net profit margin	6.87%	3.95%	14.72%	13.16%	8.84%	7.79%	
Asset turnover	2.00	1.89	2.31	2.03	2.11	1.98	
Leverage	2.00	3.49	1.45	1.43	3.74	3.13	
ROE	27.5%	26.0%	49.5%	38.2%	69.7%	48.4%	

**Improvement in operating profit margin.** MAIN's operating profit margin is keep improving from 7% in FY09 to 12% in FY11 and currently it runs at 16.2%. MAIN operates with low advertising and promotion expenses while the largest operating expenses comes from salaries and employee benefit that represented around 40% of opex and transportation expenses that represented around 20% of total opex. Going forwards, advertising and promotion may increase with the introduction of consumer products division. However, the management said that it will use TV advertisement for the consumer products, but it will maintain modest spending as expected revenue from the division is only 2% in FY13 and 5% of MAIN's total revenue going forwards.

**Net gearing continues to decline.** MAIN has been able to lower its net gearing to 119% in FY11 from 315% in FY09. We expect it to decline further to 77% at end-12, 56% by end-13. MAIN has been able to lower net gearing driven by good performance of the business in the last three years. We believe that the company can leverage its business to reach optimal profitability.

**MAIN manages its cash cycle better than its peers**. By being able to maintain its cash conversion cycle of 27 days in 2011 (up from 22 days in 2010), this was significantly lower compared to JPFA (75 days) or CPIN (56 days). MAIN was able toextend their payment period from 24 days in 2010 to 37 days in 2011, however, its collection period increased to 24 days in 2011 from 20 days in 2010. Its inventory conversion period also increased to 40 days in 2011 from 26 days in 2010.



Sources: Bloomberg, Companies, IndoPremier

### **Forecast assumptions**

**MAIN's solid performance will be reflected in FY12.** We forecasted total sales of Rp3.3t in FY12, in which Rp2.2t will come from its feedmill division, Rp726b from its DOC business and another Rp276b from broiler and others. Currently in 1H12, MAIN's posted Rp1.6t of sales represents 50% of our FY12F target.

Sales and COGS forecast	2010A	2011A	2012F	2013F	2014F
Broiler					
Broiler ASP (Rp)	12,770	13,394	13,796	14,486	15,210
Broiler Production (Mkg)	22	22	20	26	32
Broiler Sales (Rpm)	280,313	296,829	275,916	376,626	486,717
Feedmill					
Animal feed ASP (Rp per kg)	4,438	4,915	5,025	5,276	5,540
Animal feed sales volume (KTon)	261	356	437	499	554
Feedmill sales (Rpm)	1,158,936	1,749,713	2,194,586	2,634,512	3,068,360
DOC	0				
DOC ASP (Rp/bird)	3,969	3,400	4,500	4,725	4,961
DOC Volume (Mbird)	120	133	161	177	196
DOC sales (Rpm)	475,955	453,701	726,307	835,573	973,174
Consumer					
Consumer product ASP (Rp/g)				45	47
Volume (MT)				2,700	3,600
Processed chicken sales (Rpm)				121,500	170,100
Others (Rpm)	121,315	134,217	140,928	147,975	153,894
TOTAL SALES (Rpm)	2,036,519	2,634,461	3,337,738	4,116,185	4,852,244
COGS (Rpm)	1,648,161	2,173,770	2,641,724	3,284,420	3,912,593

### **Poultry Industry**

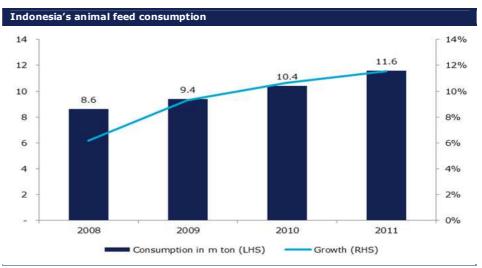
The poultry industry in Indonesia is classified into three related industries - poultry feed, chicken breeding and commercial farming. The poultry feed industry will produce the necessary feed for chickens at the commercial farming. The chicken breeding industry will breed the final stock day-old-chick (DOC) (i.e. layer and broiler). The poultry industry continued its good performance in 2009, driven by the growth in all three segments.

**High preference for chicken will support consumption growth.** Chicken is the most commonly consumed meat in Indonesia, accounting for 47% of total meat consumption, followed by beef at 19%. At the same time, Indonesia is also the largest Muslim country which has strict restrictions on pork consumption. Chicken is also the most affordable protein source among other choices. Chicken only cost approximately Rp25k per kg, significantly cheaper compared to beef (Rp70,000) or anchovies (Rp40,000) for 1g of protein. From our list, soy remains the cheapest source of protein, while milk is the most expensive source of protein.

Protein price/kg			
Protein Source	Price/kg	Protein per 1 kg (gr)	Price/Protein
Egg	15,000	125	120
Milk	19,000	33	576
Broiler Chicken	25,000	310	81
Beef	70,000	250	280
Soy	8,000	400	20
Anchovies	40,000	145	276

Source: IndoPremier

**Domestic animal feed demand continued to grow.** In 2007-11, animal feed consumption volume registered a 9.4% CAGR to 11.6m tons. In 2009, despite the increase on imported raw material price, domestic feed consumption increased 11.5%yoy to 11.6m tons on the back of Indonesia strong economy. This year, the Association of Animal Feed Producers (GPMT) expects animal feed consumption to increase 9.4%yoy to 12.7m tons. Of the 11.6m tons domestic animal feed consumption in 2009, about 83% was allocated to the poultry industry.



Source: GPMT

### **Risk Factors**

**Spread of diseases.** The spread of diseases, such as the avian flu outbreak in 2003, could affect the industry and the company through lower sales and margins.

**Fluctuation in raw material prices.** Corn and soybean meals account for about 52% and 20% of total animal feed COGS. As both are commodity items, their prices are sensitive to the movements in international prices and currencies. Corn is sourced both locally and overseas, while soybean meals are wholly imported.

**Weakening rupiah.** As most of its raw materials are denominated in the US dollar, Poultry players such as MAIN would be at a disadvantage if the rupiah weakens against the US\$.

**Alleged cartel practices.** The Business Competition Supervisory Commission (KPPU)recently highlighted the potential cartel practices (price and production fixing) in the chicken breeding industry, which also led to higher entry barriers. Response from industry players revealed that the minimal industry competition was due to three natural entry barriers - capital, technology and risks.

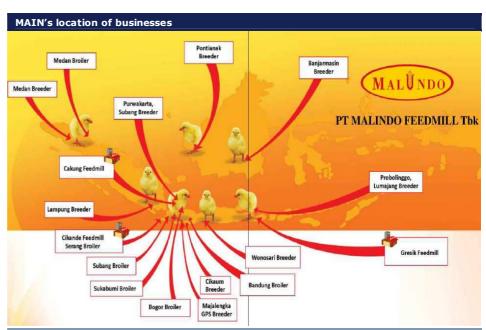
**Worsening economic conditions.** Demand for food is driven by rising per capita income. As such, MAIN's business performance could be affected by weakening economic conditions.

### **Company Background**

MAIN was established in 1998 with original name of PT. Gymtech Feedmill Indonesia. MAIN owned by Lau family from Malaysia (Leong Hup Holding Berhad) operating in poultry farm and animal feed industries. MAIN produces and trades animal feed, particularly broiler breeder feed, broiler feed, layer breeder feed and Commercial Day Old Chicks (DOC). MAIN also invests in subsidiaries that produces and markets parent stock DOC, Commercial DOC and Broiler Chickens

Currently MAIN's businesses are as follows:

- Feedmill factories in three areas (Cakung, Gresik and Cikande) with capacity of 900k MT per annum.
- 2) Breeder division with ten farms (Purwakarta, Wonosari, Probolinggo, Lumajang, Subang, Cikaum, Deli Serdang, Lampung, Banjarmasin and Pontianak) with capacity of 165m/year DOC in total.
- 3) Grand Parent Stock (GPS) division with one farm in Majalengka is producing 2.4m/year of parent stock DOC in total.
- 4) Broiler division with six production houses (Bogor, Bandung, Sukabumi, Serang, Subang and Deli Serdang) with annual production capacity of 19.4m kg of broilers.



Source: The company

Summary Financials											
Profit & Loss						Balance Sheet					
Year to 31 Dec (Rpm)	2010	2011	2012F	2013F	2014F	Year to 31 Dec (Rpm)	2010	2011	2012F	2013F	2014F
Net turnover	2,037	2,634	3,338	4,116	4,852	Fixed assets	420	561	782	951	1,118
EBITDA	289	353	555	648	741	Other LT assets	39	46	78	96	118
Depreciation & amortization	30	42	59	71	84	Cash/ST investments	119	87	206	221	170
EBIT	259	311	496	577	657	Other current assets	388	633	864	1,121	1,357
Total other non-operating income	6	4	3	3	3	Total assets	966	1,328	1,931	2,390	2,763
Associate contributions	-	-	-	-	-	ST debt	150	252	263	326	328
Net interest income/(expense)	(41)	(50)	(71)	(83)	(88)	Other current liabilities	206	263	354	437	519
Pre-tax profit	225	265	429	497	572	LT debt	309	341	542	570	571
Tax	(45)	(60)	(99)	(114)	(132)	Other LT liabilities	44	50	62	63	65
Minorities	0	0	0	0	0	Shareholders' equity	258	424	712	996	1,284
Net profit	180	205	330	383	441	Minority interest	(2)	(2)	(3)	(3)	(3)
Net profit (adj.)	180	205	330	383	441	Total liabilities & equity	966	1,328	1,931	2,390	2,763
Cash Flow						Key Metrics					
Year to 31 Dec (Rpb)	2010	2011	2012F	2013F	2014F	Year to 31 Dec (%)	2010	2011	2012F	2013F	2014F
Operating	297	105	316	359	454	Profitability					
Pre-tax profit	225	265	429	497	572	EBITDA margin	14.2%	13.4%	16.6%	15.7%	15.3%
Tax	(45)	(60)	(99)	(114)	(132)	Pre-tax margin	11.0%	10.0%	12.8%	12.1%	11.8%
Deprec. & Amort.	30	42	59	71	84	Net margin	8.8%	7.8%	9.9%	9.3%	9.1%
Working capital changes	28	(188)	(140)	(174)	(154)	ROA	18.6%	15.5%	17.1%	16.0%	16.0%
Other operating cashflows	59	46	66	79	84	ROE	69.7%	48.4%	46.4%	38.4%	34.3%
Investing	(155)	(181)	(278)	(238)	(248)						
Capex (growth)	(158)	(183)	(280)	(240)	(250)	Growth					
ST LT investments	-	-	-	-	-	Sales	9.0%	29.4%	26.7%	23.3%	17.9%
Others	3	2	2	2	2	EBIT	96.6%	19.7%	59.8%	16.3%	13.9%
Financing	(92)	44	81	(106)	(257)	Pre-tax profit	100.2%	17.7%	62.0%	15.9%	15.2%
Dividend payments	(43)	(39)	(42)	(99)	(153)	Net profit	136.9%	14.1%	61.0%	15.8%	15.2%
Others/interest paid	(50)	83	124	(7)	(104)	Net profit (adj.)	136.9%	14.1%	61.0%	15.8%	15.2%
Net cash inflow (outflow)	49	(32)	119	14	(51)	EPS	-52.6%	14.1%	61.0%	15.8%	15.2%
Beginning cash & cash equivalent	70	119	87	206	221						
Changes due to forex impact	-	-	-	-	-	Leverage					
Ending cash & cash equivalent	119	87	206	221	170	Debt to total capital	179.7%	140.7%	113.4%	90.3%	70.2%
-						Debt to equity	178.2%	139.9%	113.0%	90.0%	70.0%
						Net debt/(cash) to equity	132.1%	119.3%	84.0%	67.8%	56.7%
						Interest cover (x)	7	7	8	8	8

Source: IndoPremier



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### INVESTMENT RATINGS

Buy: Expected total return of 10% or more within a 12-month period Hold: Expected total return between -10% and 10% within a 12-month period Sell: Expected total return of -10% or worse within a 12-month period

**ANALYSTS CERTIFICATION.**The views expressed in this research report accurately reflect the analyst's personal views about any and all of the subjectsecurities or issuers; and no part of the research analyst's compensation was, is, or will be, directly or indirectly, related to thespecific recommendations or views expressed in the report.

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